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The Polish construction industry gains a stronger voice in Europe. PZPB becomes a member of FIEC; Jan Styliński joins the Federation's Steering Committee

The **Polish Construction Employers' Association** (PZPB) joins the European Construction Industry Federation (FIEC) as a statutory member with effect from 1 September 2026. At the same time, PZPB President Jan Styliński takes up the post of Vice-President of the FIEC Steering Committee. This represents a significant strengthening of the national construction industry's position in Europe and an opportunity for its representatives to participate more actively in the debate on regulations, investments and market development conditions.

FIEC is a European federation representing national construction industry organisations and a partner to the European institutions in the dialogue on the sector's operating conditions. It currently comprises 33 member federations from 28 European countries. Its work covers areas such as public procurement, infrastructure, competitiveness, the energy transition, the labour market, digitalisation, sustainable construction and the regulatory environment.

By joining this organisation, the PZPB ensures that Polish construction companies gain direct representation within one of Europe's most important industry bodies. The Association will be able to put forward the demands of the domestic market, help shape the European industry's positions and build coalitions with federations from other countries.

– It is with great pleasure that I welcome the Polish Association of Construction Employers to the FIEC membership. Poland is the fifth most populous Member State of the European Union, so the PZPB's accession means that FIEC now represents the European construction sector even more fully, whilst also highlighting the strategic importance of the Polish market in the face of the investment challenges facing Europe,” comments Jean-Pierre Paseri, President of FIEC. – The PZPB joins FIEC with a clear message: Europe must rebuild its capacity to deliver investment projects. Meeting the unprecedented scale of investment needs will require moving beyond an approach focused solely on regulation and placing greater emphasis on the practical conditions that enable the efficient delivery of construction projects – he adds.

The Polish construction industry at the European table

PZPB's membership comes at a time when Europe and Poland are facing the largest wave of strategic investment in decades. The energy transition, transport modernisation, defence infrastructure, reindustrialisation, housing and the future reconstruction of Ukraine all require enormous implementation capacity.

In this context, Europe's ability to efficiently deliver strategic projects is becoming a key factor in its security, competitiveness and economic sovereignty. The PZPB set out this perspective in a report prepared for the FIEC entitled 'Europe Must Regain Its Ability to Build. A Strategic Framework for the Future of the European Construction Industry'.

In the report, the PZPB points out that the construction industry should be regarded not merely as one sector of the economy, but as a strategic operational capacity essential for the implementation of key European policies. Without strong and stable construction firms, Europe will not be able to carry out energy, industrial, defence, transport and housing projects at the required pace.

The Polish industry is joining FIEC with a specific agenda. Among the most important areas requiring European dialogue, the PZPB highlights, amongst other things, the need to create stable and predictable investment programmes, reform public procurement and ensure a more balanced distribution of risks, as well as to strengthen fair competition and resilient European supply chains. It is also extremely important to boost productivity through industrialisation, digitalisation and the introduction of new technologies, as well as investment in the development of workers' skills.

Jan Styliński on the FIEC Steering Committee

A further boost for the Polish delegation is the appointment of Jan Styliński to the FIEC Steering Committee (i.e. the Executive Board), where he will take up the post of Vice-President. His presence on this body enhances the opportunity to present the perspective of the national construction sector directly in discussions concerning the European federation's future direction.

– PZPB's membership of FIEC is a natural step for us towards actively shaping European policy on construction, investment and competitiveness. For Polish companies, it means a stronger presence in the European dialogue and the opportunity to help shape the conditions under which they will operate in the single market. We want the voice of the Polish construction industry in Europe not only to be heard, but also to help shape solutions that are important for the entire sector," says Jan Styliński, President of the Polish Construction Employers' Association.

This decision is of particular significance from the perspective of Polish businesses. A significant proportion of the regulations and policies affecting the conditions under which construction activities are carried out are now shaped at European level. This applies, amongst other things, to public procurement, competition rules, climate policy, technical standards, the labour market, worker mobility, digitalisation and the conditions for implementing strategic investments.

– We look forward to working closely with Jan Styliński, whose experience and commitment as FIEC Vice-President will be particularly valuable at a time when the construction sector is beginning to play a key role in the implementation of Europe's strategic plans – from the energy transition and infrastructure development, through housing, to the future reconstruction of Ukraine – emphasises Jean-Pierre Paseri.

A new chapter for PZPB marks a new chapter for the Polish construction industry

Joining FIEC marks a new phase in the PZPB's activities. The Association intends not only to represent the interests of its member companies more effectively, but also to actively contribute the experience of a market which, in recent decades, has undergone one of the most significant infrastructure transformations in Europe.

Membership of FIEC therefore means more than just a greater presence for PZPB on the international stage. Above all, it is an opportunity for the Polish construction industry to play a more significant role in the debate on the principles that will shape the European market and the security of the Old Continent in the years to come.

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About the Polish Association of Construction Employers
The Polish Construction Employers' Association (PZPB) is the largest nationwide organisation of employers in the infrastructure and construction sector. The Association comprises over 800 member and affiliated companies – including both ordinary members and enterprises affiliated with organisations that are collective members of the PZPB. PZPB member companies generate a combined annual turnover of approximately 80 billion zlotys. The Association's full and collective members employ around 80,000 staff. According to the Deloitte 2025 report, eight of the ten largest construction companies in Poland by revenue are part of the PZPB. The Association also includes property developers, specialist design offices, manufacturers of construction materials and machinery, technology suppliers and other entities operating within the sector. The PZPB actively participates in legislative consultations and the debate on the conditions for conducting business in the construction and infrastructure sectors. On behalf of its members, it formulates proposals, initiates interventions and engages in dialogue with public authorities, investors and social partners.

About FIEC

The European Construction Industry Federation (FIEC) has been in operation since 1905 and brings together 33 national construction federations from 28 European countries. It is a recognised social partner at European Union level and participates in dialogue on the key challenges facing the sector. FIEC's areas of interest include, amongst others, public procurement, infrastructure, the labour market, the energy transition, digitalisation, competitiveness and sustainable development. The Federation voices its views on these matters to European institutions and helps shape the construction sector's positions. In 2025, it celebrated its 120th anniversary.

About Jan Styliński

Jan Styliński – legal adviser, Chairman of the Management Board of the Polish Construction Employers' Association, and an expert on the construction market and public policy. He specialises in issues relating to infrastructure and strategic investments, public procurement, PPPs, investment policy and the regulatory environment of the construction sector. He also serves as Vice-President of the PZPB-Atom Association, Vice-Chairman of the Federation of Polish Entrepreneurs, and founder and Chairman of the ASEMEA Council, an organisation supporting Poland's economic cooperation with partners from Asia, the Middle East and Africa. Throughout his professional career, he has participated in the work of a number of advisory and expert bodies, including the Public Procurement Council, the Council of Experts on Road Infrastructure, and working groups dealing with public-private partnerships and social dialogue in the construction sector. He actively participates in the European debate on the competitiveness, resilience and future of the construction sector.